SAMPLE SHORT-TERM LIQUIDITY FORECAST

		Day 1	Day 2	Day 3	Day 4	Day 5	Days 6-10
Cash inflows	This document and any attachments are superseded by OCC				y OCC	620	
Cash outflows	2012-17.						510
Net surplus (deficit)		10	(10)	30	(50)	(30)	110
Cumulative net surplus (deficit)		10	0	30	(20)	(50)	60
Beginning liquid cash surplus ¹		25	35	25	55	5	0
Plus: Net surplus (deficit)		10	(10)	30	(50)	(30)	110
Ending liquid cash surplus		35	25	55	5	(25) ²	110
Net cash shortfall		0	0	0	0	25	0

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¹ The liquid cash surplus is the level of cash and cash equivalents in **excess** of transactions balances required for day-to-day operations and any minimum reserve of cash for contingencies.

² The institution would have to close the projected cash shortfall by increasing cash inflows (for instance by borrowing) or by reducing cash outflows on or before day 5 to avoid dipping into the reserve for contingencies. The beginning liquid cash surplus on day 6 of zero (\$0) assumes that management will address the net cash shortfall on day 5 by taking some action. Of course, management may address that shortfall before day 5.